

**Annex E**

## SUMMARY REVENUE EXPENDITURE 2020/21 & 2021/22

By Service Area	2020/21 Original Budget		2020/21 Revised Budget		2021/22 Estimate	
	£		£		£	
	Expenditure	Income	Expenditure	Income	Expenditure	Income
Environmental Services	8,659,812	(4,988,152)	8,699,332	(3,086,828)	9,484,710	(5,335,286)
Leisure & Communities	1,657,623	(0)	2,562,763	(0)	1,833,381	(105,269)
Planning & Strategic Housing	2,414,756	(1,192,462)	2,409,511	(742,167)	2,568,957	(1,021,487)
Democratic Services	983,118	(35,005)	938,248	(23,905)	998,213	(25,905)
Corporate Services	2,653,578	(1,185,763)	6,445,175	(1,145,794)	2,722,484	(1,812,945)
Environmental & Regulatory Services (ERS)	1,063,447	(649,890)	1,001,376	(440,220)	1,008,148	(605,720)
Business Support Services - Finance, HR, Procurement	2,186,878	(1,280,103)	2,186,877	(1,280,103)	2,245,720	(1,324,880)
Business Support Services - ICT, Business Improvement	1,896,805	(84,757)	1,881,770	(65,757)	1,894,150	(96,957)
Land, Legal & Property	1,495,898	(833,036)	1,543,383	(805,971)	1,521,862	(858,734)
Revenues & Housing Support	14,839,805	(14,589,840)	14,903,350	(14,424,840)	14,017,205	(13,714,739)
2020 Partnership and transformation	259,495	0	277,862	0	83,246	0
Covid contingency, Savings targets, vacancy factor and other contingency for utilities & income	75,203	0	(3,143)	0	930,845	0
<b>Total Cost of Service</b>	<b>38,186,418</b>	<b>(24,839,009)</b>	<b>42,846,505</b>	<b>(22,015,586)</b>	<b>39,308,922</b>	<b>(24,901,923)</b>
<b>Total Cost of Service (Net)</b>		<b>13,347,409</b>		<b>20,830,920</b>		<b>14,406,999</b>
<b>Plus</b>						
Capital charges reversals		(1,601,496)		(1,601,496)		(1,751,452)
Capital expenditure funded from revenue and MRP		933,000		250,000		250,000
Movement to/(from) Reserves		(418,641)		(418,641)		(348,532)
<b>Net Budget Requirement</b>		<b>12,260,272</b>		<b>19,060,783</b>		<b>12,557,015</b>

By subjective	2020/21 Budget £	2020/21 Revised £	2021/22 Estimate £
Employees	2,868,514	6,465,110	3,058,837
Premises-Related Expenditure	1,432,723	1,446,768	1,502,709
Transport-Related Expenditure	49,044	24,339	20,659
Supplies & Services	2,748,494	3,480,993	2,584,245
Housing Benefit Payments	13,906,164	13,906,164	12,993,426
Major Contract Payments	15,328,633	15,769,633	17,268,420
Revenue Grants	85,000	85,000	110,000
Depreciation and Impairment Losses	1,767,844	1,668,496	1,770,625
<b>Total Cost</b>	<b>38,186,417</b>	<b>42,846,503</b>	<b>39,308,922</b>
Income	(24,839,009)	(22,015,586)	(24,901,923)
<b>Total Cost of Service</b>	<b>13,347,408</b>	<b>20,830,918</b>	<b>14,406,999</b>
<b>Plus</b>			
Reversal of capital charges	(1,601,496)	(1,601,496)	(1,751,452)
Capital expenditure funded from revenue and MRP	933,000	250,000	250,000
Movement to/(from) Earmarked Reserves	(418,641)	(418,641)	(348,532)
<b>Net Budget Requirement</b>	<b>12,260,271</b>	<b>19,060,781</b>	<b>12,557,015</b>

	2020/21 Budget £	2020/21 Revised £	2021/22 Estimate £
<b>Financing:</b>			
NNDR net income	(3,149,673)	(3,149,673)	(3,279,988)
Rural Services Delivery Grant	(602,434)	(602,434)	(632,183)
Lower Tier Services Grant	0	(2,765,000)	(690,819)
New Homes Bonus	(3,169,266)	(3,169,266)	(2,092,561)
Collection Fund Deficit/(Surplus) - Council Tax	49,328	49,328	66,536
Local Council Tax Support Grant and Tax Income Guarantee			(120,294)
GF Budget Surplus/(deficit) [transfer (from)/to GF]	212,409	(222,101)	6,257
Contribution (from)/to General Fund	0	(3,601,000)	0
	<u>5,600,636</u>	<u>5,600,637</u>	<u>5,813,963</u>
Council Tax Base	41,817.64	41,817.64	41,848.15
Band D Council Tax	133.93	133.93	138.93

### Budget Summary, by Service Groups, by Cost Centre

ENVIRONMENTAL SERVICES	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income
	£	£	£	£	£	£
CCC001 Climate Change	93,792	0	93,792	0	94,563	0
CCM001 Cemetery, Crematorium and Churchyards	208,043	(63,830)	208,043	(63,830)	167,685	(63,830)
CCM402 Cemeteries - Maintenance	16,275	0	16,275	0	16,275	0
CPK401 Car Parks	972,963	(2,751,545)	947,483	(1,089,221)	1,025,989	(2,989,797)
CPK402 Car Parks - Maintenance	35,725	0	35,725	0	35,725	0
CPK413 Car Parks - Tetbury The Chippings	39,075	(54,000)	39,075	(54,000)	39,075	(54,000)
FLD401 Land Drainage	95,555	(20,000)	95,555	(20,000)	97,274	(20,000)
HLD410 Waste - Cleansing	123	0	123	0	84	0
REG003 Animal Control	59,185	(32,505)	59,185	(32,505)	59,828	(32,505)
REG019 Public Conveniences	274,495	(84,030)	274,495	(84,030)	270,633	(84,030)
REG023 Environmental Strategy	647	0	647	0	100,655	0
RYC001 Recycling	2,459,487	(999,964)	2,524,487	(839,964)	2,734,062	(882,964)
RYC002 Green Waste	942,667	(764,000)	942,667	(685,000)	1,008,377	(835,000)
RYC003 Food Waste	747,461	0	747,461	0	805,818	0
STC001 Street Cleaning	1,089,621	0	1,089,621	0	1,352,383	0
WST001 Household Waste	1,536,191	(8,780)	1,536,191	(8,780)	1,589,267	(143,662)
WST004 Bulky Household Waste	40,907	(36,000)	40,907	(36,000)	41,930	(56,000)
WST401 Refuse-Stow Fair	11,206	0	11,206	0	11,227	0
WST402 South Cerney Depot, Packers Lease	33,467	(173,500)	33,467	(173,500)	31,768	(173,500)
<b>ENVIRONMENTAL SERVICES</b>	<b>8,659,812</b>	<b>(4,988,152)</b>	<b>8,699,332</b>	<b>(3,086,828)</b>	<b>9,484,710</b>	<b>(5,335,286)</b>

	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure £	Gross Income £	Gross Expenditure £	Gross Income £	Gross Expenditure £	Gross Income £
<u>Subjective analysis:</u>						
Employees	3		3		74,885	
Premises	667,360		667,360		669,457	
Transport	0		0		0	
Supplies & Services	528,361		502,881		457,482	
Major contract payments	7,085,239		7,150,239		7,805,908	
Transfer Payments	0		0		0	
Depreciation & Amortisation	378,848		378,848		476,977	
External Income		(4,988,152)		(3,086,828)		(5,335,286)
Recharges	0		0		0	
<b>ENVIRONMENTAL SERVICES</b>	<b>8,659,812</b>	<b>(4,988,152)</b>	<b>8,699,332</b>	<b>(3,086,828)</b>	<b>9,484,710</b>	<b>(5,335,286)</b>

LEISURE & COMMUNITIES	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income
	£	£	£	£	£	£
CCR001 Community Safety (Crime Reduction)	68,150	0	68,150	0	48,335	0
COM401 Health Policy	25,642	0	25,642	0	25,847	0
COM402 Community Liaison	95,091	0	95,091	0	95,927	0
COM403 Youth Participation	92,863	0	92,863	0	92,916	0
COM405 Health Development	41,413	0	41,413	0	41,774	0
CUL410 Corinium Museum	98,980	0	98,980	0	101,084	0
CUL412 Collection Management	4,855	0	4,855	0	4,961	0
CUL413 Northleach Resouce Centre	8,850	0	8,850	0	8,850	0
GBD001 Community Welfare Grants	165,352	0	165,352	0	165,830	0
REC410 Ciren - Centre Management	568,258	0	1,473,398	0	687,063	(105,269)
REC419 Cirencester Leisure - Maintenance	32,850	0	32,850	0	32,850	0
REC430 C Campden - Centre Management	124,490	0	124,490	0	125,878	0
REC450 Bourton - Centre Management	147,697	0	147,697	0	150,951	0
REC459 Bourton - Maintenance	28,019	0	28,019	0	28,019	0
SUP002 Consultation, Policy & Research	86,842	0	86,842	0	87,473	0
TOU001 Tourism Strategy and Promotion	14,271	0	14,271	(0)	39,401	(0)
TOU402 Partnership Grants	54,000	0	54,000	0	54,000	0
<b>LEISURE &amp; COMMUNITIES</b>	<b>1,657,623</b>	<b>0</b>	<b>2,562,763</b>	<b>(0)</b>	<b>1,833,381</b>	<b>(105,269)</b>

	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure £	Gross Income £	Gross Expenditure £	Gross Income £	Gross Expenditure £	Gross Income £
<u>Subjective analysis:</u>						
Employees	1		1		1	
Premises	93,919		93,919		93,919	
Transport	0		0		0	
Supplies & Services	212,075		1,012,215		192,075	
Major contract payments	356,395		461,395		507,283	
Transfer Payments	85,000		85,000		110,000	
Depreciation & Amortisation	910,233		910,233		930,103	
External Income		(0)		0		(105,269)
<b>LEISURE &amp; COMMUNITIES</b>	<b>1,657,623</b>	<b>(0)</b>	<b>2,562,763</b>	<b>0</b>	<b>1,833,381</b>	<b>(105,269)</b>



PLANNING & STRATEGIC HOUSING	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income
	£	£	£	£	£	£
CIL001 Community Infrastructure Levy	10,000	(10,000)	10,000	(10,000)	10,000	(10,000)
DEV001 Development Management - Applications	850,681	(1,169,877)	850,681	(719,877)	851,375	(999,877)
DEV002 Development Management - Appeals	128,320	0	128,320	0	128,712	0
DEV003 Development Management - Enforcement	184,168	(0)	184,168	(0)	185,843	(0)
DEV004 Development Advice	327,953	0	327,953	0	330,666	0
DEV401 Planning Advice For Land Charges	11,218	0	11,218	0	11,321	0
HAD001 Housing Advice	276,290	0	271,795	0	274,132	0
HOS001 Housing Strategy	92,562	(295)	91,812	0	138,534	0
HOS002 Housing Partnerships	24,218	0	24,218	0	24,436	0
HOS005 Community-Led Housing	30,200	0	30,200	0	30,475	0
PLP002 Local Development Framework	250,055	(780)	250,055	(780)	339,953	(100)
PLP005 Heritage & Design	196,822	0	196,822	0	210,966	0
PLP401 Fwd Plan work for Dev Con	16,360	0	16,360	0	16,508	0
PSM001 Planning - Service Management and Support S	15,908	(11,510)	15,908	(11,510)	16,035	(11,510)
<b>PLANNING &amp; STRATEGIC HOUSING</b>	<b>2,414,756</b>	<b>(1,192,462)</b>	<b>2,409,511</b>	<b>(742,167)</b>	<b>2,568,957</b>	<b>(1,021,487)</b>

	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure £	Gross Income £	Gross Expenditure £	Gross Income £	Gross Expenditure £	Gross Income £
<u>Subjective analysis:</u>						
Employees	0		0		0	
Premises	20,830		20,830		20,830	
Transport	0		0		0	
Supplies & Services	261,722		256,477		258,557	
Major contract payments	2,075,173		2,075,173		2,243,239	
Transfer Payments	0		0		0	
Depreciation & Amortisation	57,030		57,030		46,330	
External Income		(1,192,462)		(742,167)		(1,021,487)
<b>PLANNING &amp; STRATEGIC HOUSING</b>	<b>2,414,756</b>	<b>(1,192,462)</b>	<b>2,409,511</b>	<b>(742,167)</b>	<b>2,568,957</b>	<b>(1,021,487)</b>

DEMOCRATIC SERVICES	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure £	Gross Income £	Gross Expenditure £	Gross Income £	Gross Expenditure £	Gross Income £
DRM001 Democratic Representation and Management	114,646	(0)	114,646	(0)	115,690	(0)
DRM003 Councillors Allowances	315,830	0	301,845	0	304,890	0
DRM004 Servicing Council	16,881	0	3,992	0	4,015	0
DRM005 Committee Services	69,453	(11,100)	51,458	0	88,568	0
DRM008 Corporate Subscriptions	18,980	0	18,980	0	18,980	0
ELE003 Elections Support/Overheads	133,932	(1,880)	133,932	(1,880)	134,662	(1,880)
ELE005 Parish Elections	5,000	0	5,000	0	5,000	(2,000)
SUP018 Press & PR/Communications	55,686	0	55,686	0	56,087	0
SUP022 Printing Services	213,056	(22,025)	213,056	(22,025)	230,310	(22,025)
SUP024 Postal Services	39,653	0	39,653	0	40,011	0
<b>DEMOCRATIC SERVICES</b>	<b>983,117</b>	<b>(35,005)</b>	<b>938,248</b>	<b>(23,905)</b>	<b>998,213</b>	<b>(25,905)</b>
<u>Subjective analysis:</u>						
Employees	10,999		0		0	
Premises	710		710		710	
Transport	17,805		7,500		6,820	
Supplies & Services	481,722		458,157		461,837	
Major contract payments	455,946		455,946		473,103	
Transfer Payments	0		0		0	
Depreciation & Amortisation	15,935		15,935		55,743	
External Income		(35,005)		(23,905)		(25,905)
<b>DEMOCRATIC SERVICES</b>	<b>983,117</b>	<b>(35,005)</b>	<b>938,248</b>	<b>(23,905)</b>	<b>998,213</b>	<b>(25,905)</b>

CORPORATE SERVICES	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income
	£	£	£	£	£	£
COR005 Corporate Finance	98,547	0	98,547	0	98,677	0
COR007 External Audit Fees	55,830	0	55,830	0	70,830	0
COR008 Bank Charges	61,065	0	61,065	0	61,065	0
FIE030 Interest and Investment Income	0	(602,668)	0	(602,668)	0	(504,668)
FIE410 Commercial Properties - General	10,630	(295)	10,630	39,705	10,630	4,705
FIE411 Old Memorial Hospital (inc Cottages)	30,035	(6,660)	30,035	(6,660)	29,915	(6,660)
FIE412 Cotswold Club	520	(3,030)	520	(3,030)	520	0
FIE413 Dyer Street	0	(120,000)	0	(120,000)	0	(120,000)
FIE415 Old Station	23,664	0	23,337	0	24,629	0
FIE416 Brewery Court, Arts & Niccol Centre	1,860	(56,486)	1,860	(56,517)	1,860	(56,517)
FIE417 GCC Depot, Chesterton Lane	1,150	(960)	1,150	(960)	1,150	(960)
FIE418 Abberley House/44 Black Jack St.	24,141	(85,960)	24,141	(85,960)	24,640	(85,960)
FIE419 Compton House	1,500	(12,875)	1,500	(12,875)	1,500	(13,235)
FIE423 1st Floor Church Rms, Bourton-on-the-Water	0	(4,395)	0	(4,395)	0	(4,395)
FIE424 Bourton VIC	1,339	(8,000)	1,339	(8,000)	1,353	(8,000)
FIE426 Wilkinson's West Bromich	10,130	(130,855)	10,130	(130,855)	10,130	(130,855)
FIE427 Superdrug Hereford	0	(61,500)	0	(61,500)	0	(61,500)
FIE428 Tesco's Seaford	0	(92,079)	0	(92,079)	0	(91,719)
NDC401 Discretionary Pension Payments	1,881,916	0	5,376,646	0	1,881,916	0
SUP032 Strategic Directors	451,251	0	498,445	0	503,669	0
COV019 Coronavirus	0	0	250,000	0	0	(733,181)
<b>CORPORATE SERVICES</b>	<b>2,653,578</b>	<b>(1,185,763)</b>	<b>6,445,175</b>	<b>(1,145,794)</b>	<b>2,722,484</b>	<b>(1,812,945)</b>

	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure £	Gross Income £	Gross Expenditure £	Gross Income £	Gross Expenditure £	Gross Income £
<u>Subjective analysis:</u>						
Employees	2,108,698		5,650,622		2,154,091	
Premises	58,803		58,476		61,475	
Transport	0		0		0	
Supplies & Services	217,121		217,121		232,121	
Major contract payments	235,141		485,141		242,284	
Transfer Payments	0		0		0	
Depreciation & Amortisation	33,815		33,815		32,513	
External Income		(1,185,763)		(1,145,794)		(1,812,945)
<b>CORPORATE SERVICES</b>	<b>2,653,578</b>	<b>(1,185,763)</b>	<b>6,445,175</b>	<b>(1,145,794)</b>	<b>2,722,484</b>	<b>(1,812,945)</b>

ENVIRONMENTAL & REGULATORY SERVICES	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income
	£	£	£	£	£	£
BUC001 Building Control - Fee Earning Work	178,681	(360,000)	168,167	(230,000)	170,566	(360,000)
BUC002 Building Control - Non Fee Earning Work	55,417	0	53,402	0	53,879	0
BUC003 Dangerous Structures	2,500	0	2,500	0	2,500	0
EMP001 Emergency Planning	26,322	0	22,852	0	22,918	0
ESM001 Environment - Service Mgt and Support	105,598	0	103,098	0	103,924	0
PSH002 Private Sector Housing - Condition of Dwell	5,087	0	2,587	0	301	0
PSH005 Home Energy Conservation	3,412	0	87	0	212	0
REG002 Licensing	213,156	(230,080)	203,836	(180,720)	205,846	(190,720)
REG006 Caravan Sites - Itinerates	3,934	0	3,934	0	142	0
REG007 Caravan Sites - Licensed	87	0	87	0	142	0
REG009 Environmental Protection	229,540	(49,930)	184,180	(27,500)	192,018	(53,000)
REG013 Pollution Control	106,760	0	117,300	0	127,651	0
REG016 Food Safety	122,687	(2,000)	135,580	(2,000)	126,279	(2,000)
REG021 Statutory Burials	1,639	(380)	3,639	0	1,642	0
STC011 Abandoned Vehicles	8,627	(7,500)	127	0	128	0
<b>ENVIRONMENTAL &amp; REGULATORY SERVICES</b>	<b>1,063,447</b>	<b>(649,890)</b>	<b>1,001,376</b>	<b>(440,220)</b>	<b>1,008,148</b>	<b>(605,720)</b>

	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure £	Gross Income £	Gross Expenditure £	Gross Income £	Gross Expenditure £	Gross Income £
<u>Subjective analysis:</u>						
Employees	0		0		0	
Premises	0		0		0	
Transport	0		1,000		1,000	
Supplies & Services	139,525		76,454		67,921	
Major contract payments	897,503		897,503		905,682	
Transfer Payments	0		0		0	
Depreciation & Amortisation	26,419		26,419		33,545	
External Income		(649,890)		(440,220)		(605,720)
<b>ENVIRONMENTAL &amp; REGULATORY SERVICES</b>	<b>1,063,447</b>	<b>(649,890)</b>	<b>1,001,376</b>	<b>(440,220)</b>	<b>1,008,148</b>	<b>(605,720)</b>

BUSINESS SUPPORT SERVICES - FINANCE, HR, PROC.	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income
	£	£	£	£	£	£
SUP003 Human Resources	525,802	(267,224)	525,802	(267,224)	514,910	(267,224)
SUP009 Accountancy	475,267	(141,169)	475,267	(141,169)	481,135	(141,169)
SUP010 Internal Audit	107,301	(21,087)	107,301	(21,087)	107,301	(21,087)
SUP011 Creditors	100,896	(59,533)	100,896	(59,533)	101,756	(59,533)
SUP012 Debtors	51,394	(12,951)	51,394	(12,951)	51,802	(12,951)
SUP013 Payroll	99,537	(73,469)	99,537	(73,469)	100,394	(73,469)
SUP019 Health & Safety	111,394	(83,677)	111,394	(83,677)	112,407	(83,677)
SUP020 Training & Development	94,785	(44,292)	94,785	(44,292)	95,619	(29,292)
SUP033 Central Purchasing	57,068	(22,034)	57,068	(22,034)	57,007	(22,034)
SUP035 Insurances	57,527	(51,969)	57,527	(51,969)	58,051	(51,969)
SUP042 ABW Support and Hosting	46,309	(36,000)	46,309	(36,000)	46,403	(36,000)
SUP403 Counter Fraud - CDC	52,925	(60,026)	52,925	(60,026)	56,672	(64,212)
SUP402 Glos. Counter Fraud Unit	406,671	(406,671)	406,671	(406,671)	462,261	(462,262)
<b>BUSINESS SUPPORT SERVICES - FINANCE, HR, PROC.</b>	<b>2,186,876</b>	<b>(1,280,104)</b>	<b>2,186,877</b>	<b>(1,280,103)</b>	<b>2,245,720</b>	<b>(1,324,880)</b>



	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure £	Gross Income £	Gross Expenditure £	Gross Income £	Gross Expenditure £	Gross Income £
<u>Subjective analysis:</u>						
Employees	383,269		383,269		441,260	
Premises	0		0		0	
Transport	18,000		2,600		(400)	
Supplies & Services	269,432		284,832		274,618	
Major contract payments	1,498,274		1,498,274		1,511,930	
Transfer Payments	0		0		0	
Depreciation & Amortisation	17,902		17,902		18,312	
External Income		(1,280,103)		(1,280,103)		(1,324,880)
<b>BUSINESS SUPPORT SERVICES - FINANCE, HR, PROC.</b>	<b>2,186,877</b>	<b>(1,280,104)</b>	<b>2,186,877</b>	<b>(1,280,103)</b>	<b>2,245,720</b>	<b>(1,324,880)</b>

BUSINESS SUPPORT SERVICES - ICT, BUSINESS IMP.	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income
	£	£	£	£	£	£
ADB411 Moreton-in-Marsh, Offices	79,003	(55,092)	79,003	(36,092)	78,863	(54,292)
COM420 FOH - Moreton	110,916	(4,665)	103,846	(4,665)	104,814	(3,665)
SUP005 ICT	896,465	(5,000)	896,465	(5,000)	916,033	(19,000)
SUP017 Business Improvement/Transformation	110,163	0	110,163	0	111,159	0
SUP021 Business Continuity Planning	20,943	0	20,943	0	21,147	0
SUP023 Freedom of Information Act	10,650	0	10,650	0	10,747	0
SUP031 Application Support	120,780	0	120,780	0	70,780	0
SUP401 FOH - Trinity Road	517,363	0	509,398	0	550,084	0
TMR001 Street Naming	30,522	(20,000)	30,522	(20,000)	30,524	(20,000)
<b>BUSINESS SUPPORT SERVICES - ICT, BUSINESS IMP.</b>	<b>1,896,805</b>	<b>(84,757)</b>	<b>1,881,770</b>	<b>(65,757)</b>	<b>1,894,150</b>	<b>(96,957)</b>
<u>Subjective analysis:</u>						
Employees	17,449		17,449		0	
Premises	67,534		67,534		67,026	
Transport	0		0		0	
Supplies & Services	439,425		424,390		388,390	
Major contract payments	1,344,872		1,344,872		1,409,285	
Transfer Payments	0		0		0	
Internal Recharges / Indirect Cost	0		0		0	
Depreciation & Amortisation	27,526		27,526		29,450	
External Income		(84,757)		(65,757)		(96,957)
<b>BUSINESS SUPPORT SERVICES - ICT, BUSINESS IMP.</b>	<b>1,896,805</b>	<b>(84,757)</b>	<b>1,881,770</b>	<b>(65,757)</b>	<b>1,894,150</b>	<b>(96,957)</b>

LAND, LEGAL & PROPERTY SERVICES	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income
	£	£	£	£	£	£
ADB401 Trinity Road, Offices	494,436	(343,268)	492,718	(359,527)	499,573	(343,268)
ADB402 Trinity Road Improvements (XC0055)	20,000	0	20,000	0	0	0
ADB412 Moreton-in-Marsh, Offices - Maintenance	43,235	0	43,235	0	43,235	0
CUL411 Corinium Museum - Maintenance	41,350	0	41,350	0	41,350	0
ENA401 Housing Enabling Properties	8,110	(17,800)	9,110	(23,476)	9,110	(23,476)
FIE425 22/24 Ashcroft Road	22,764	0	33,764	0	28,534	0
LLC001 Local Land Charges	109,774	(250,705)	109,774	(201,705)	110,361	(250,705)
SUP004 Legal	436,648	(221,264)	481,357	(221,264)	467,627	(241,286)
SUP025 Property Services	319,580	0	312,075	0	322,071	0
<b>LAND, LEGAL &amp; PROPERTY SERVICES</b>	<b>1,495,897</b>	<b>(833,036)</b>	<b>1,543,383</b>	<b>(805,971)</b>	<b>1,521,862</b>	<b>(858,734)</b>
<u>Subjective analysis:</u>						
Employees	325,655		372,959		353,539	
Premises	512,787		527,439		503,467	
Transport	13,239		13,239		13,239	
Supplies & Services	163,393		148,923		166,467	
Major contract payments	379,221		379,221		382,531	
Transfer Payments	0		0		0	
Internal Recharges / Indirect Cost	0		0		0	
Depreciation & Amortisation	101,602		101,602		102,619	
External Income		(833,036)		(805,971)		(858,734)
<b>LAND, LEGAL &amp; PROPERTY SERVICES</b>	<b>1,495,898</b>	<b>(833,036)</b>	<b>1,543,383</b>	<b>(805,971)</b>	<b>1,521,862</b>	<b>(858,734)</b>

REVENUES & HOUSING SUPPORT	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income
	£	£	£	£	£	£
HBP001 Rent Allowances	14,407,595	(14,187,364)	14,403,605	(14,069,364)	13,495,334	(13,183,091)
HOM001 Homelessness	76,402	(29,266)	126,402	(29,266)	126,663	(76,266)
HOM005 Homelessness Hostels	500	(35,500)	500	(35,500)	4,000	(35,500)
HOM406 Temporary Emergency Accommodation	0	0	0	0	87,825	(77,519)
LTC001 Council Tax Collection	219,137	(143,808)	237,187	(105,808)	207,854	(143,808)
LTC011 NNDR Collection	51,618	(193,902)	51,618	(184,902)	52,017	(198,555)
PSH001 Private Sector Housing Grants	32,854	0	32,854	0	28,013	0
PUT001 Concessionary Travel	15,393	0	15,393	0	15,499	0
SUP014 Cashiers	36,306	0	35,791	0	(0)	0
<b>REVENUES &amp; HOUSING SUPPORT</b>	<b>14,839,805</b>	<b>(14,589,840)</b>	<b>14,903,350</b>	<b>(14,424,840)</b>	<b>14,017,205</b>	<b>(13,714,739)</b>
<u>Subjective analysis:</u>						
Employees	0		0		0	
Premises	780		500		75,825	
Transport	0		0		0	
Supplies & Services	104,180		168,005		153,005	
Major contract payments	798,033		798,033		770,759	
Transfer Payments	13,906,164		13,906,164		12,993,426	
Internal Recharges / Indirect Cost	0		0		0	
Depreciation & Amortisation	30,648		30,648		24,190	
External Income		(14,589,840)		(14,424,840)		(13,714,739)
<b>REVENUES &amp; HOUSING SUPPORT</b>	<b>14,839,805</b>	<b>(14,589,840)</b>	<b>14,903,350</b>	<b>(14,424,840)</b>	<b>14,017,205</b>	<b>(13,714,739)</b>

2020 PARTNERSHIP MANAGEMENT & TRANSFORMATION COSTS	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income
	£	£	£	£	£	£
COR011 2020 Vision	177,000	0	177,000	0	0	0
SUP026 Chief Executive	82,495	0	100,862	0	83,246	0
<b>2020 PARTNERSHIP MNGT &amp; TRANFORM. COSTS</b>	<b>259,495</b>	<b>0</b>	<b>277,862</b>	<b>0</b>	<b>83,246</b>	<b>0</b>

Subjective analysis:

Employees	(0)		18,367		(0)	
Premises	0		0		0	
Transport	0		0		0	
Supplies & Services	120		120		120	
Third Party Payments	257,837		257,837		81,574	
Transfer Payments	0		0		0	
Depreciation & Amortisation	1,538		1,538		1,552	
External Income		0		0		0
<b>2020 PARTNERSHIP MNGT &amp; TRANFORM. COSTS</b>	<b>259,495</b>	<b>0</b>	<b>277,862</b>	<b>0</b>	<b>83,246</b>	<b>0</b>

OTHER	Original Budget 20/21		Revised Budget 20/21		Original Budget 21/22	
	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income	Gross Expenditure	Gross Income
	£	£	£	£	£	£
Covid contingency, Savings targets, vacancy factor and other contingency for utilities & income	75,203			(3,143)	930,845	
Capital charges reversals		(1,601,496)		(1,601,496)		(1,751,334)
Capital expenditure funded from revenue	933,000		250,000		250,000	
Movement to/(from) Reserves		(418,641)	(418,641)	0		(248,532)
	<b>39,119,415</b>	<b>26,859,146</b>	<b>42,681,007</b>	<b>(23,620,225)</b>	<b>39,458,922</b>	<b>(26,901,789)</b>
<b>Net Budget Requirement</b>	<b>12,260,269</b>		<b>19,060,783</b>		<b>12,557,133</b>	